Current period

Start Date	End Dat	ite	Status	05-May-14 12-May-14 19-May-14	y-14 n-14	n-14 n-14	n-14 ul-14	ul-14 ul-14 ul-14	Ig-14 Ig-14	ig-14 ig-14	p-14 p-14 p-14	p-14 p-14	ct-14 ct-14	ct-14 v-14	w-14 w-14	w-14 c-14	c-14 c-14	c-14 c-14	n-15 n-15	n-15 n-15 h-15	b-15	b-15	ar-15 ir-15	ar-15 r-15	or-15 pr-15	or-15 or-15	y-15 y-15	y-15 y-15	n-15 n-15	n-15 n-15	J-15 J-15	ul-15 ul-15	g-15 g-15	g-15 g-15	g-15 p-15	p-15 p-15	ct-15	ct-15 ct-15	w-15 w-15	w-15 w-15	v-15 c-15	c-15 c-15	n-16 n-16	n-16 n-16	b-16 b-16	b-16 b-16	b-16 ar-16	ar-16
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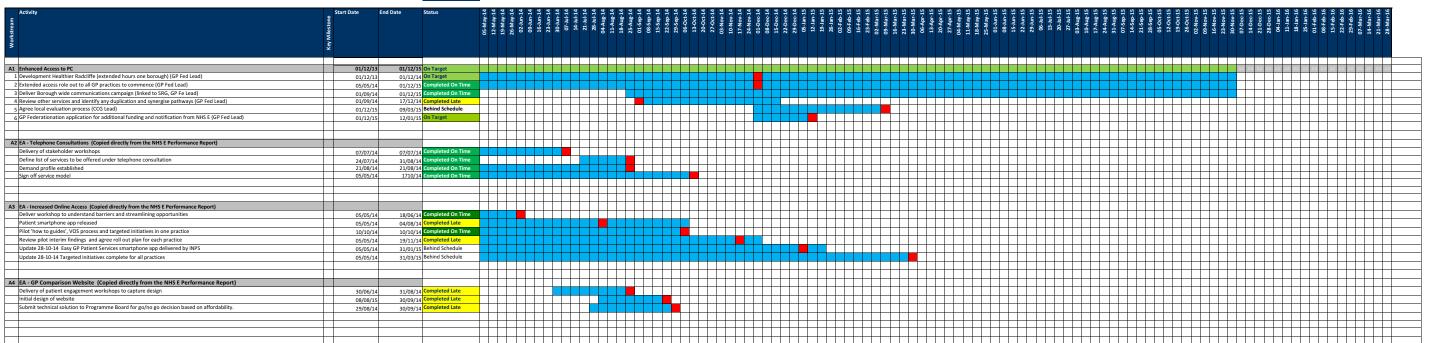
Project Implementation Plan

Back to BCF Programme Plan

Gantt Chart Key

Workstream Activity

Current period



ect Implementation Plan
Integrated Health and Social Care

Back to BCF Program

t Chart Key

Workstream Activity Milestone

				Current period
Activity	Key Milestone	Start Date	End Date	Status
	(ey Mi			
Intergrated Health and Social Care Teams				
<u> </u>				
Mobilise the Prevention and Early intervention Task Team Scheme (GP FED & LA)				
Mobilise scheme in Radcliffe in Novemeber		04/08/14	01/12/14	Completed On Time
Establish monitoring and KPIs		01/11/14	31/01/15	On Target
Establish Bury wide role out and finacial model		01/11/14	31/03/15	On Target
Mobilise the Targeted Frail Elederly MDT with care co-ordination and re-ablement Scheme (GP FED & LA)				
Mobilise scheme in Radcliffe in Novemeber		04/08/14	01/12/14	Completed On Time
Establish monitoring and KPIs		01/11/14		On Target
Establish Bury wide role out and finacial model		01/11/14		On Target
Mobilise the Community Paramedic Scheme (GP FED & LPC)	Υ	05/01/15		On Target
Mobilise scheme in Radcliffe in January		04/08/14	01/01/15	On Target
Establish monitoring and KPIs		01/11/14		On Target
200 review to be completed		01/01/15		On Target
Establish Bury wide role out and finacial model		01/11/14	31/03/15	On Target
Domiciliary medicines optimisation service (GP FED & NWAS)	Υ	05/01/15	31/03/15	On Target
Mobilise scheme in Radcliffe in January		04/08/14	01/01/15	On Target
Establish monitoring and KPIs		01/11/14		On Target
Establish Bury wide role out and finacial model		01/11/14	31/03/15	On Target
Developing the Alcohol Liaison Role within the RAID (Rapid Access, Interface and Discharge) Model				
Review Alcohol Liaison linked to RAID		01/09/14	01/04/15	On Target
Review Dementia Advisor Service		01/09/14		On Target
Finalise serrvice specification with HMR		01/08/14		On Target
Agree KPIs to reflect outcome data from PAHT		01/08/14		On Target
Meet with TPM to confirm contract changes requiresd		01/08/14		On Target
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itt Chart Key Workstream Activity Milestone Back to BCF Programme Plan

			Current period																										
Activity	Key Milestone	End Date	Status	05-May-14 12-May-14	19-May-14 26-May-14 02-Jun-14 09-Jun-14 16-Jun-14	23-Jun-14 30-Jun-14 07-Jul-14	14-Jul-14 21-Jul-14	28-Jul-14 04-Aug-14 11-Aug-14 18-Aug-14	25-Aug-14 01-Sep-14	08-Sep-14 15-Sep-14 22-Sep-14	29-Sep-14 06-Oct-14 13-Oct-14	20-Oct-14 27-Oct-14 03-Nov-14	10-Nov-14 17-Nov-14 24-Nov-14	01-Dec-14 08-Dec-14 15-Dec-14	22-Dec-14 29-Dec-14 05-Jan-15	12-Jan-15 19-Jan-15 26-Jan-15	02-Feb-15 09-Feb-15 16-Feb-15	23-Feb-15 02-Mar-15 09-Mar-15 16-Mar-15 23-Mar-15	30-Mar-15 06-Apr-15 13-Apr-15	20-Apr-15 27-Apr-15	11-May-15 18-May-15	25-May-15 01-Jun-15 08-Jun-15	15-Jun-15 22-Jun-15 29-Jun-15	06-Jul-15 13-Jul-15 20-Jul-15	03-Aug-15	17-Aug-15 24-Aug-15 31-Aug-15	31-Aug-15 07-Sep-15 14-Sep-15	21-Sep-15 28-Sep-15 05-Oct-15	12-0ct-15 19-0ct-15
Stakeholder Engagement	10/02/1	19/06/	14 Completed On Time			<i>nn</i>	## ## #				<i>uu uu uu</i>	<i></i>	## ## ##	## ## ##		<i></i>	## ## ##		## ## ##	## ## #		# ## ##	## ## ##	## ## ## #	# ## ##		# ## ##	uu uu uu	## ##
Set up initial meeting with General Practice	10/02/		14 Completed On Time				\neg				$\Box\Box$					$\neg \neg$				ш	-		$\neg \neg \neg$				\Box		\Box
Prepare background/evidence material to support potential schemes	14/03/2	14/03/	14 Completed On Time																						11		\Box		\Box
Initial Discussions	14/03/:		14 Completed On Time																								$\Box\Box$		
£5 per head workshop feedback collation	14/03/		14 Completed On Time														\perp				\perp	\bot					+		$\sqcup \sqcup$
Set up 2 additional workshops to process the £5 per head interventions 1 in 3weeks and 1 in 6	14/03/		14 Completed On Time																								\bot		Ш
Prepare options based on outputs from initial meeting	31/03/:	14 31/03/	14 Completed On Time																								\bot		Ш
Workshop 1	03/04/:		14 Completed On Time																								\bot		Ш
Rework options based on outputs of workshop 1	18/04/		14 Completed On Time																								Ш		Ш
Workshop 2	01/05/	14 01/05/	14 Completed On Time																								Ш		Ш
Rework options based on outputs of workshop 2	16/05/	16/05/	14 Completed On Time																										
Smaller Task and Finish Group	19/05/2	19/05/	14 Completed On Time																										
Rework options based on outputs of T&F Group	06/06/2	14 06/06/	14 Completed On Time																										
Final Workshop 3	19/06/2	_	14 Completed On Time																										
Specification Development	18/04/1	14 01/10/	14 Completed On Time								## ##	## ## ##	## ## ## :	## ## ##	## ## ##	## ## ##	## ## ##	un un un un un	## ## ##	## ## #	# ## ## #	# ## ## :	## ## ##	## ## ## #	# ## ##	## ## ##	# ## ## /	## ## ##	## ##
Draft initial specification based on workshop feedback	18/04/	14 30/06/	14 Completed On Time																								TTT		
Circulate to practices for comment	30/06/2	14 30/06/	14 Completed On Time																										
Summarise practice comments received and review drafted spec accordingly	31/07/2	14 31/07/	14 Completed On Time																						11		\Box		\Box
Meet with Practice Managers to review intended KPIs	13/08/	14 13/08/	14 Completed On Time																						11		\Box		\Box
Complete EIA and gain sign off from E&D lead	18/04/		14 Completed On Time				$\pm \pm \pm$															$\pm\pm\pm$				t	+++		\Box
Present draft proposals to Clinical Cabinet	Y 02/07/2		14 Completed On Time				$\pm \pm \pm$															$\pm\pm\pm$				t	+++		\Box
All practices requested to submit final feedback on £5 schemes	04/07/		14 Completed On Time	\pm					+++			\pm									$\pm \pm \pm$				+		+++	\pm	+++
Prepare final specification/paper for clinical cabinet	15/08/2		14 Completed On Time	\pm								\pm									$\pm \pm \pm$				+		+++	\pm	+++
Present final specification for sign off	Y 03/09/2		14 Completed On Time	+	++++			- - - - - - - - - - 		+++		-++			+	+++				+++	+++		-+++		++	+++	+++		+++
Final Spec to be shared with General Practices for sign up	15/09/		14 Completed On Time				$\pm \pm \pm$															$\pm\pm\pm$				t	+++		\Box
Go live	Y 01/10/2		14 Completed On Time																										
Financial modelling	14/03/2		14 Completed Late					##	## ## #	## ## ##	## ## ##	## ## ##	## ## ##	## ## ##	## ## ##	## ## ##	## ## ##	## ## ## ## ##	## ## ##	## ## #	# ## ## #	# ## ##	## ## ##	## ## ## #	# ## ##	## ## ##	# ## ## #	## ## ##	## ##
Ascertain level of investment required under national guidelines	14/03/		14 Completed On Time																								\bot		ш
Consider any additional investment needed	19/06/2		14 Completed On Time	\perp			$\perp \perp \perp$	\bot	$\bot \bot \bot$	\bot		\perp	\perp			\bot		++++		$\perp \perp \perp$	$\bot\bot\bot$	\bot	-			+++	+		$\perp \perp \downarrow$
Model potential upfront and reward based payments based on agreed outputs from workshops	14/03/		14 Completed On Time				-						\perp					+++++				\bot			++	+++	+++		+++
Include proposals within draft for clinical cabinet	02/07/2	14 02/07/	14 Completed Late	+					+++	+		+	+++		-	+	+++	++++	\vdash	+++	+++	++++	-	+++	++	+++	+++		+++
Rework financial modelling to allow for 12mths Oct - Sep (providing assurance that max cost does not exceed potential saving	18/07/2	14 15/08/	Completed Late																										
and include a high cost patient contingency) Performance/Outcome Monitoring	15/07/2		15 On Target	## ## #	## ## ## ##	*** *** ***																						##	***
Create vision searched, test with practices throughout September ready for October 'GO LIVE'	15/07/2		14 On Target																								\Box		\Box
Create an easy to understand monitoring proforma for any returns which may be needed including a reporting performance			Behind Schedule																										\Box
dashboard which will go through PMO	15/07/																										\bot		$\perp \perp \downarrow \downarrow$
Ongoing reporting of performance against work programme to PMO and sectors	13/11/		15 Not Started																										Щ.
Formal review of performance against plan to be presented to PMO	Y 08/01/2		15 Not Started	+	+		-	+++	+++	+		-	-				+	+		+++	+++	+	-			+++	+++		+++
Formal review of performance against plan to be presented to Sector Meetings	Y 06/01/2 Y 04/02/2		15 Not Started 15 Not Started	+	 		-H		+++			-HH		+				 		+++	+++	+++	-	+++		+++	+++		+++
	01/10/2		15 On Target		## ## ## ## ##																						+	22.0	*** ***
Ongoing Support Put on an educational event to support the development of good care plans through the use of a standardised guideline	Y 15/10/2	14 15/10/	Completed On Time																								Ш		
Outcomes from event circulated to all pratices	15/10/2	14 15/10/	14 Completed Late																										
Certificates of attendance to be sent to all attendees	31/10/2	14 31/10/	14 On Target																								$\bot \Box \Box$		$\Box\Box$
Ensure practices understand how to implement guideline including summary care record up load and flagging on ERISS	15/10/2																												
Regular discussions at Sector Meetings	01/10/2		15 On Target	$\bot\bot$	+++	ЩЦ	$\sqcup \! \! \perp \! \! \! \! \! \perp$	$\bot \bot \bot$	+	$+$ \Box																	4		$+\!+\!+$
Future event based on outputs of monitoring if needed	01/02/	15 01/02/	15 Not Started	\perp	+++	\Box	\Box	\perp	+++	+	$\sqcup \sqcup \sqcup$	+	+	+++	+		+		$\sqcup \sqcup \sqcup$	+++	+++	+ + +	-	-	+	+++	+++	\perp	+++
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Project Implementation Plan

5 Intermediate Care and Reablement

Gantt Chart Key

Workstream
Activity
Milestone

Back to BCF Programme Plan

			Current period																															
Activity	Key Milestone Start Date	End Date	Status	05-May-14 12-May-14	19-May-14 26-May-14 02-Jun-14 09-Jun-14 16-Jun-14 23-Jun-14	30-Jun-14 07-Jul-14	14-Jul-14 21-Jul-14 28-Jul-14	04-Aug-14 11-Aug-14	18-Aug-14 25-Aug-14	01-Sep-14 08-Sep-14	15-Sep-14 22-Sep-14 29-Sep-14	06-0ct-14 13-0ct-14	20-0ct-14 27-0ct-14	10-Nov-14 17-Nov-14 24-Nov-14	01-Dec-14 08-Dec-14 15-Dec-14	22-Dec-14 29-Dec-14	12-Jan-15 19-Jan-15	26-Jan-15 02-Feb-15	09-Feb-15 16-Feb-15	23-Feb-15 02-Mar-15	09-Mar-15 16-Mar-15	30-Mar-15	06-Apr-15 13-Apr-15 20-Apr-15	27-Apr-15 04-May-15 11-May-15	18-May-15 25-May-15	01-Jun-15 08-Jun-15	15-Jun-15 22-Jun-15	25-Jul-15 06-Jul-15	20-Jul-15	03-Aug-15	17-Aug-15 24-Aug-15	31-Aug-15 07-Sep-15	14-Sep-15 21-Sep-15	28-Sep-15 05-Oct-15 12-Oct-15 19-Oct-15 26-Oct-15
A Review of Services	01/08/1	4 30/09/15	On Target	## ##	## ## ## ## ##	## ## :	## ##																											## ## ## ##
Development of key material to support review process (prioritisation matrix/ joint processes/review template)	01/08/1		On Target																									П						
2 Review to be completed and clusters of services identified	Y 31/12/1	4 31/12/14	On Target																															
3 Data analysis (identification of trends/gaps ion services)	31/12/1	4 31/03/19	Not Started																															
4 Review of existing practice and research around innovative models	31/12/1	4 31/03/19	Not Started																								\neg	11						
5 Emerging models developed for discussion	01/03/1	5 30/04/15	Not Started															П																
6 Options appraisal developed (where appropriate)	01/04/1	5 30/04/19	Not Started																															
7 Future service design to be finalised	Y 30/04/1	5 31/05/15	Not Started																															
8 Implement findings of IMC review	01/06/1	5 30/09/19	Not Started																															
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Project Implementation Pl

Paduction in the rate of injurious falls in 65+ nonulation

Gantt Chart Key

Workstream
Activity
Milestone

Back to BCF Programme Plan

Current period

			Current period																														
Activity	Start Date	End Date	Status	14 14	14 4	1- 14	-14 -14	-14	-14 -14	11. 14.	-14	14	14 14	41 41 41	41 41 4	4 4	-14 -15	-15 -15	-15 -15 -15	-15 -15	5 5 5	15 15	15	-15 -15	-15 -15	ti 5 i i	-i5 -i5	-15	-15 -15 -15	15	i.5	-15 -15	र्स सं
	tone			May May	May -Jun	un in i	7-Jul 7-Jul 4-Jul	1-1ul 8-1ul	Aug Aug	Aug Sep	Sep -Sep	-Sep	t t t	Nov	Nov Dec	Dec Dec	-Dec -Jan	-Jan	-Feb -Feb -Feb	-Feb Mar	Mar	Mar -Apr	-Apr	May	May May	휘휘휘	huh Full	3-Jul	Aug Aug	Aug	Au _s -Sep	Sep -Sep	ĕ ĕ ĕ
	iiles			12-1	26-1	16-Jur 23-Jur	8 9 4	2 2 2	4 4 8	25-01-08	15	96 29	20 72	93 - 75	42 10 89	2 13	29.	19	02 09 16	23	16-	8 8 8	5 5 5	4 11	18-1 25-1	15	62 00	13	9 9	7, 4, 2	14 07	23	9 2 6
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Improve Patient Outcomes and improve efficiency of care after hip fractures	10/11/1	14 31/03/1	.6					ш																							+		—
Analyse findings of Royal College of Physician's Falls and Fragility Fracture Clinical Audit	Y 10/11/1		4 Completed On Time																														
Commissioners to utilise findings to drive any service improvements where indicated	24/11/1				+++		+	$\sqcup \sqcup \sqcup$	\perp		$\sqcup \sqcup \bot$						\perp	+		Ш						+++		$\sqcup \sqcup$		+++	++		$+\!+\!$
Review current falls and fragility fracture care in acute setting	08/12/1	15 30/01/1	Not Started		+++	+++	+	\vdash	+		+++	++	+H	++						++		+		+	+++	+++		\vdash	++	+++	+	\vdash	$+\!+\!$
Identify opportunities for improvement in falls and fragility fracture care with Orthogeriatrican in acute setting, in turn supporting achievement of Best Practice Tariff	12/01/1	15 06/02/1	5																														
Develop and implement improvement plan	Y 09/02/1	15 31/03/1	5 Not Started																												\mathbf{T}		
Monitor and evaluate delivery of improvement plan	01/07/1		6 Not Started																												$\Pi\Pi$		
Analyse findings of next Falls and Fragility Fracture Audit and recommence cycle	Y 01/12/1	15 31/12/1	5 Not Started																														
Respond to a first fracture and prevent the second through fracture liaison type services	05/01/1	15 30/04/1	6																												ш		
Review current fragility fracture care in Acute setting to ensure systematic FLS type approach to secondary fracture prevention	Υ		On Target													111																	
Davieus Community Falls Consider	08/12/1		5 Net Started		+++	+++	+	$\vdash\vdash\vdash$	+		+++		+H									+		+	-H	+++		\vdash		+++	+++		++
Review Community Falls Service Develop Business Case for a Falls and Fracture Liaison Service as a redesign	01/01/1		5 Not Started 5 Not Started	++	+++	+++	+	$\vdash\vdash$	+H	$\vdash\vdash$	+++	+	++	++	+++	++				HH	+	++	+	+	++	+++	++	+++	++	+++	+ $+$ $+$	+++	++
Develop Falls Service and FLS Specification	01/02/1 01/02/1		5 Not Started 5 Not Started		+++	+++	+	++	++	++-	+++	+	+	++	+++	+++	$\vdash\vdash$	+++			++	++	++	++	++	+++	+	$\vdash\vdash\vdash$	++	+++	+		++
Agreement to proceed from Joint Commissioning Group	Y 14/02/1				+++	+++	+	+++	+	+++	+++	+	+	++	+++	+++	$\vdash\vdash$	+++			+	+H	++	++	++	+++	++	+++	++	+++	+	$\vdash\vdash$	++
Agree spec with provider	Y 01/03/1		5 Not Started		+++		+		+		+++		+	+	+++	+	\vdash	+				+++		++-	\vdash	+++	++	+++	+	+++	+		++
Commence Delivery	Y 01/04/1		5 Not Started		111	+++	+	+++	\pm	+++	1 1 1		$\pm\pm\pm$	++	+++			++						++-	+++	+++	++-		++	+++	+++		++
Develop infrastructure to undertake risk stratification around osteoporosis (audit and Qfracture facilities)	Y 01/01/1		5 Not Started		111																					111					+		\top
Contract Monitoring Meetings	01/07/1						+																								+		\top
Include osteoporosis in primary care quality dashboard and monitor accordingly	01/12/1		5 Not Started								iti																						
Early intervention to restore independence through falls care pathway linking acute and urgent services to secondary falls																															\mathbf{T}		П
prevention	01/11/1					\perp			$\perp \perp \perp$																	$\perp \downarrow \downarrow \downarrow$				$\bot \bot \bot$	$\perp \perp \downarrow \downarrow$		$\bot \bot$
Review falls care pathway across health and social care sectors to optimise patient outcomes and system efficiency	01/11/1		.5 On Target				\bot		$\perp \perp$	\Box	$\sqcup \sqcup \bot$		\perp												$\sqcup \sqcup \bot$	\perp	\bot	$\sqcup \sqcup \sqcup$		$\bot\bot\bot$	$+\!+\!\!-\!$	oxdot	
Incorporate review of falls care within intermediate care review Redesign pathway where necessary	Y 15/02/1	_	5 On Target		+++	\perp	+	$\sqcup \sqcup \sqcup$	\perp		$\sqcup \sqcup \bot$		\bot		\perp	\perp		Ш		\perp						+++		$\sqcup \sqcup$		+++	++		
Redesign pathway where necessary	Y 01/01/1		5 Not Started		+	+++	+	$\vdash\vdash\vdash$	+	++-	+++		+	++	+++	+++						+		+	++	+	+	\vdash		+++	+++	\vdash	+
Joint commissioning of falls care pathway by health and social care through Joint Commissioning Group Incorporate review of falls care within physiotherapy review	Y 01/03/1		5 Not Started			+++	+	$\vdash\vdash\vdash$	+	++-	+++		+	++							_	+		+	++	+	+	\vdash		+++	+++	\vdash	+
Review falls care within other relevant services e.g. OT, Postural Stability etc.	08/12/1 08/12/1		5 On Target 5 On Target			+++	+	+++	+	+++	+++	+	+	++	+++	+++	++	+						++-	+++	+++	+	+++	++	+++	+++	+++	++
Redesign provision where necessary to deliver optimal falls care, maximising skills mix and resource	Y 01/02/1		5 Not Started		+	+++	+	+++	+	+++	+++	+	+	++	+++													+++	++	+++	+++	+++	++
Review GP Exercise Referal Scheme (BEATS)	08/12/1		5 On Target		+++		+		+		+++		+	+	+++						_							+++	+	+++	+		++
Include osteoporosis, risk of fracture, risk of falls, history of falls as key criteria within revised BEATS scheme	15/12/1		5 On Target		111	+++	$\pm\pm$	tt	$\pm \pm \pm$	ttt	tt	+	$\pm \pm \pm$	\pm							+	+			\vdash	+		tt	\pm	+++	+		++
Map all relevant physical activity assets	01/12/1				111											$\overline{}$		$\boldsymbol{\sqcap}$		H		+				111					+		+
Develop capacity and capability within existing assets to work with relevant cohorts	01/02/1		5 Not Started								iti					ТП		ПП													T		\top
Develop new sustainable physical activity model and pathway offering evidence based interventions to sit alongside falls care			Not Started																							111					TT		\Box
pathway.	01/12/1	14 28/02/1	5													111																	
Prevent frailty, promote bone health and reduce accidents	01/02/1		5								iti																				T		\top
Implement NICE CG161 on Assessment and Prevention of Falls: Routine identification through health and social care contacts,			Not Started																												\mathbf{T}		
interventions to improve strength and balance; offer of multifactorial assessment from community falls service	Υ																																
	01/01/1		5		++	+++	+		+	$\vdash\vdash\vdash$	+++		+	++	+++	+					_	\perp			\mathbf{H}	\bot		$\sqcup \sqcup$		\bot			
New Community Falls and Fracture Liaision Service to offer dedicated programme for care homes		L5 Ongoing	Not Started		+	+++	+	$\vdash\vdash\vdash$	+	++-	+++										+	+	++	++	++	+++	++	\vdash	++	++	\boldsymbol{H}	\vdash	+
Develop and implement Active Ageing programme (primary prevention), utilising opportunities through the I Will if You Will		14 Ongoing	On Target		+++		+	\vdash	+	++	+++	+																			4		4
Incorporate bone health in Bury's proposed new Healthy Schools programme	01/06/1	15 30/06/1	5 Not Started		+	+++	+	+++	+	+++	+++	+	+	++	+++	++	+++	+				+ + +		++-	+++			+++	++	+++	+++	+++	++
Supportive Actions To continually assess need through maintenance of an up to date data profile around falls, related injuries including fragility			On Target		+++	+++	+	+++	++	HH	+++	-	+																				
fractures and osteoporosis	Y 01/11/1	14 Ongoing	- n ranges																					\prod					TL				
Present data profile to Provider Partnership to mobilise the whole system around reducing injurious falls	01/11/1	14 Ongoing	Not Started			+++	+		+		+++	+	+++					H			-												77
,	Y 14/01/1	14/02/1	5												\perp															$ \cdot $			
To participate in PHE's Falls and Fragility Fractures Audit Programme (FFFAP), subject to resource decision by GM DPHs.	Y 01/12/1		6 On Target		+++	+++	+	+++	+		+++	++	+	+																			
To lead a GM Collaborative around falls and bone health	01/04/1																																
	51/04/1	- Cilgolii																															\top
	11			+++	111	+	+		+				111	\neg t		111		+ + +		H	$\dashv \dagger$	+			H	111			\pm		+		
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